



# **Clinical Research Services Regulatory Filing Transitions**

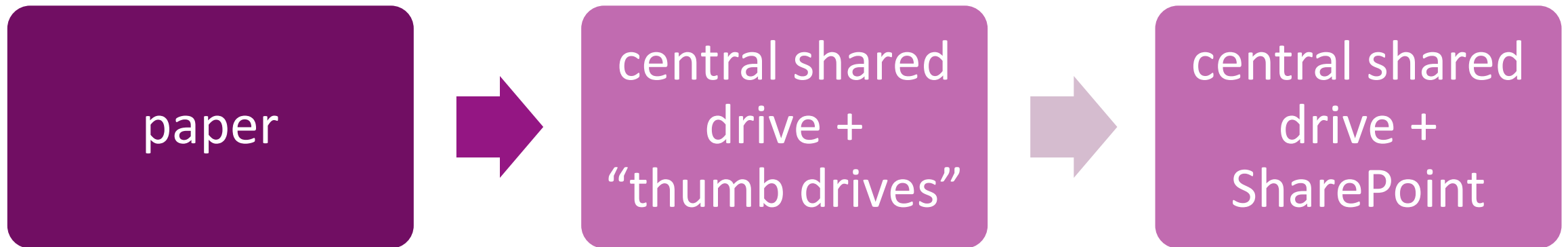
Briana Marino, MA, Regulatory Manager

Deidre Cleary, BSN, RN, CCRC, Senior Director

# Overview

- Transition from paper to hybrid systems
  - Paper
  - Central shared drive
  - SharePoint
- Successes and limitations

# Paper to Hybrid Systems

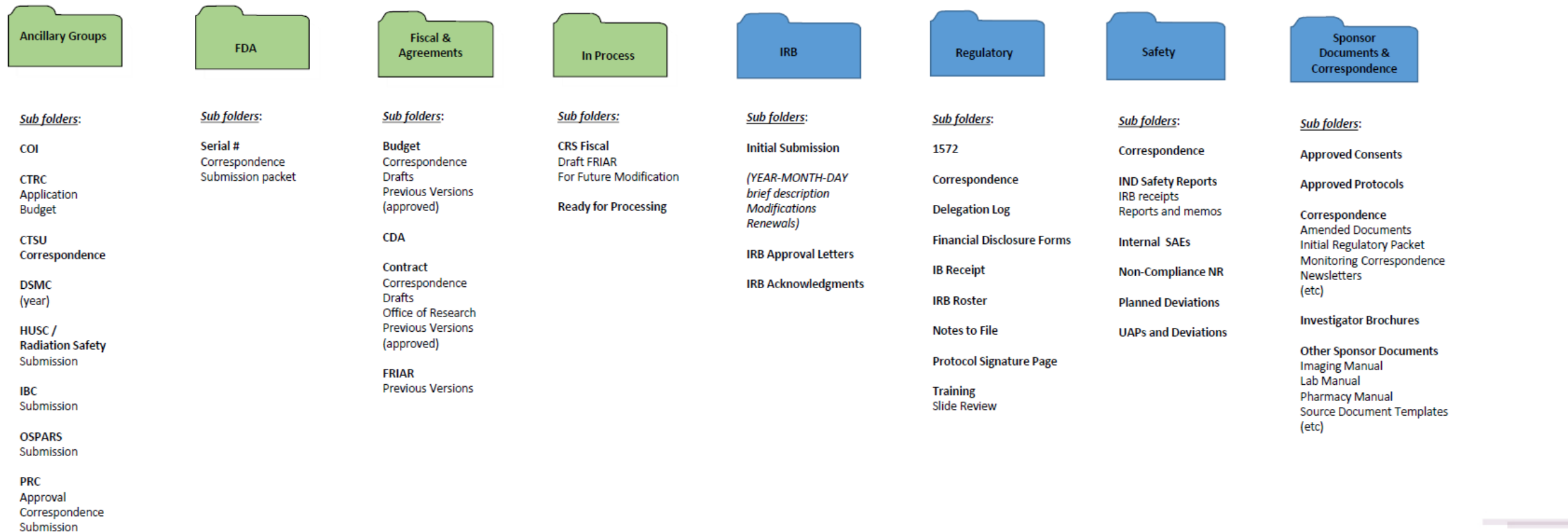


# Scanning Project

- Which studies will be transitioned?
  - pending / new, open to accrual, closed to accrual, long-term follow-up
- How will sponsors access the “electronic” files?
  - copy to “thumb drive”
- Which originals should be kept?
  - at minimum, any regulatory document with an original / wet signature

# Scanning Project

- How will files be organized?



# Scanning Project

- How will files be named?
  - general format: YYYY-MM-DD Title\_HCC #
    - date = version / IRB approval / distribution / signature
    - depends on file type and location
- Ensure availability of high speed scanner
  - save at “moderate” quality to avoid slowing the process
- Contract in advance with document shredding company

# Scanning Project

- Set a hard date for transition to avoid parallel / inconsistent regulatory folders
- Spreadsheet to track the process and location / type of each regulatory folder
- Save scanned documents to appropriate electronic study folder in real time using naming convention
- Batch scan email correspondence by topic

# Scanning Project

- Long-term follow-up studies and others with minimal ongoing monitoring:
  - batch scan regulatory documents by type (1572, FDFs, etc.)
- Implement a double-check system to make sure all relevant documents are scanned prior to destruction
- Create an SOP on the new electronic process
  - notify sponsor of the transition at next monitoring visit



**UPMC HCC CLINICAL RESEARCH SERVICES POLICY AND PROCEDURE MANUAL**

**POLICY:** HCC-CRS-REG-110

**SUBJECT:** Electronic Regulatory Files

**I. POLICY**

It is the policy of UPMC Hillman Cancer Center (UPMC HCC) Clinical Research Services (CRS) that all regulatory files (with the exception of documents containing a wet signature) are saved electronically.

**II. PURPOSE/SCOPE**

This policy describes the process for generating an electronic regulatory file for all trials managed by CRS.

**III. PROCEDURE**

- A. All study regulatory documents are saved to a CRS departmental drive which resides on central servers backed up on a nightly basis according to the UPMC corporate Information Services Division (ISD) procedures. Access to the CRS drive for editing purposes is limited to only regulatory and management staff. Additional designated research staff will have "read only" access.
- B. Documents with original signatures will be scanned, saved electronically, and named per the CRS Document Naming Convention, and then filed in the study paper file. Electronic documents needed for auditing and monitoring purposes may also be copied to a study specific jump-drive or cloud drive. Per request, electronic files can be printed for review by FDA auditors.
- C. Regulatory files containing documents with original signatures will be saved per study requirements. Electronic files are saved indefinitely.

# Shared Drive Successes

- Limited amount of paper on site
  - paper regulatory file contains wet signature documents and monitoring logs
- Save documents directly from distributions
- Reduction in filing and monitoring visit preparation time
- Central location for CVs, medical licenses, lab ranges and certifications

# Shared Drive Limitations

- Not truly electronic
  - wet signatures required
    - time spent obtaining signatures, corrected documents (sponsor QA issues)
  - scan signed documents into regulatory files
- Cost of “thumb drives”
- UPMC encryption requirements
- Monitor issues:
  - against company SOP to accept external drives
  - computers incompatible with “thumb drives”

# SharePoint Setup

SharePoint

Bristol-Myers Squibb CRS SOP Committee PRA Health Sciences Syneos Health DOCS Global ICON IQVIA

CRS Oncology Research

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UPMC HILLMAN CANCER CENTER

Pittsburgh, United States  
43°F Sunny  
High 65° Low 43° May 15, 2019 MSN Weather

<https://hillmanresearch.upmc.edu/>

UPMC Hillman Cancer Center for Specialized Cancer Research  
hillmanresearch.upmc.edu

Director's Message Robert L. Ferris, MD, PhD. UPMC Hillman Cancer Center (Hillman) is a National Cancer Institute (NCI)-designated Comprehensive Cancer Center and the preeminent institution in western Pennsylvania for providing cancer care; conductin...

The TRIAL BLAZER

A quarterly newsletter from CLINICAL RESEARCH SERVICES

Volume 1 • Issue 2 • APRIL 2019

INTRODUCTION

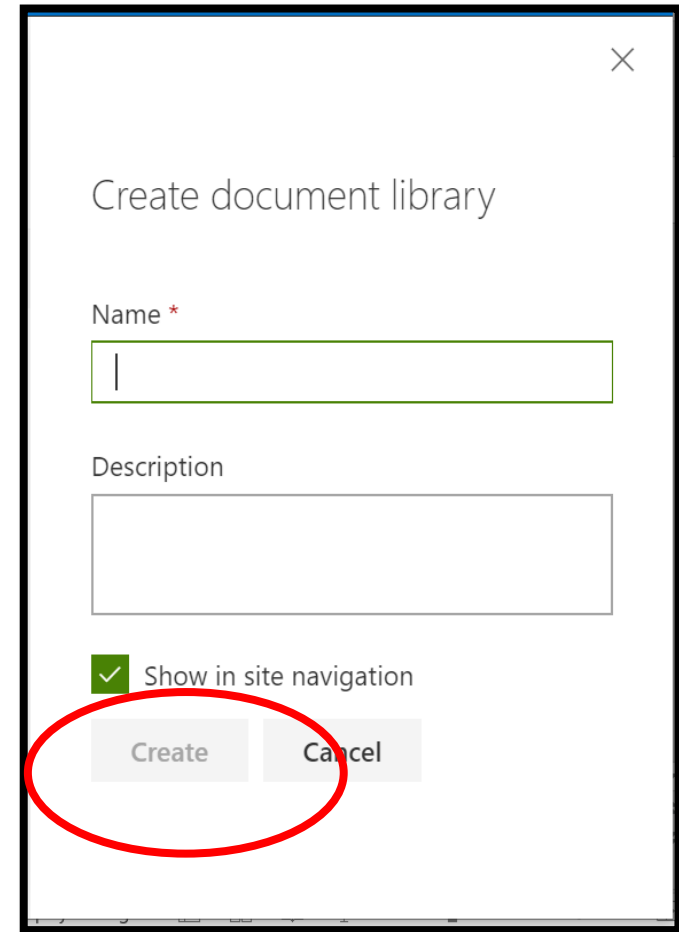
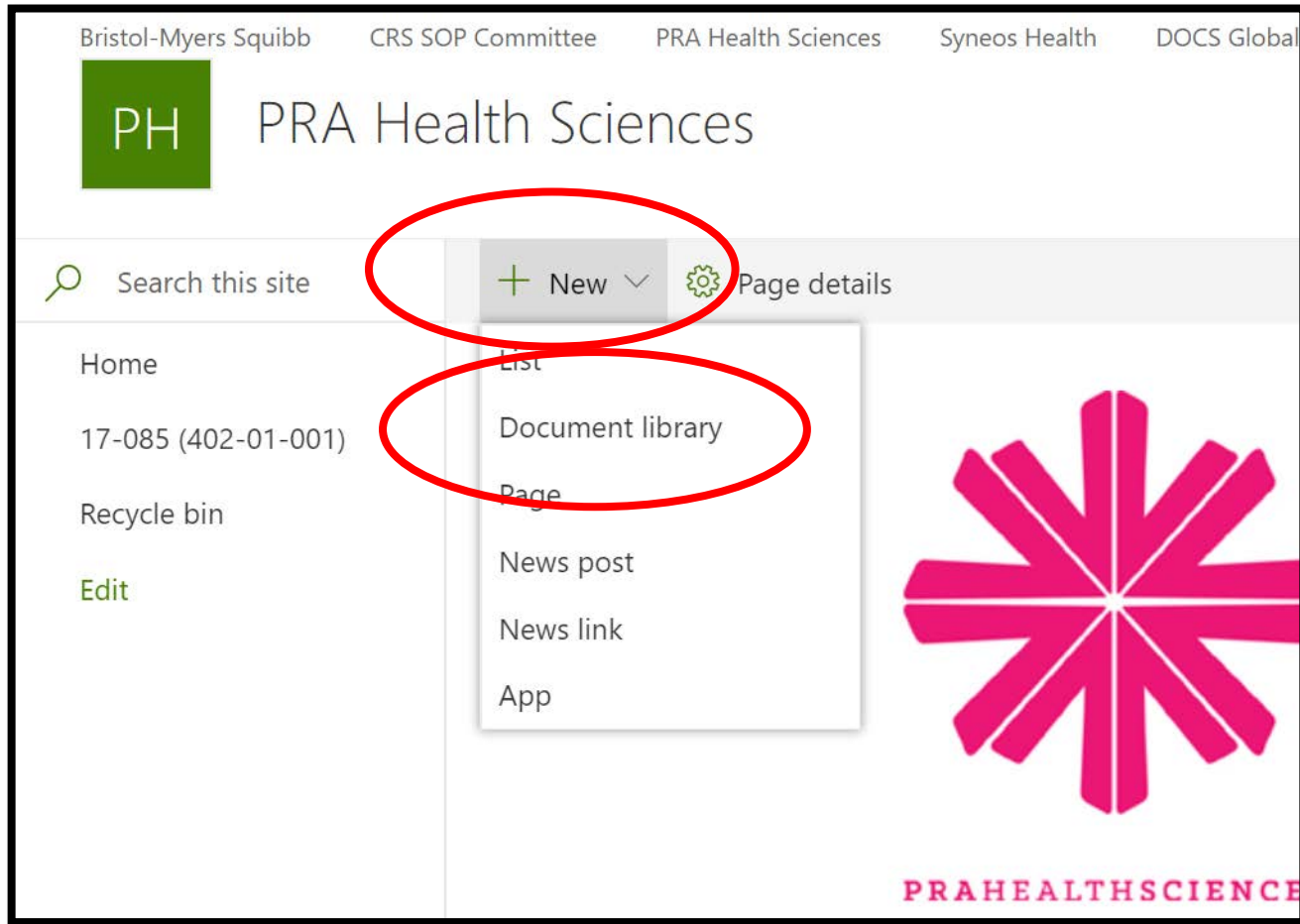
Dear Colleagues,

We would like to welcome you to the second edition of the UPMC Hillman Cancer CRS newsletter and start by extending a hearty congratulations to the physicians and entire CRS team on the fantastic start in the efforts to meet and potentially surpass our 2019 trial accrual goals. We have accrued 234 patients in therapeutic trials during the first quarter of 2019, an increase of 13 % from the first quarter of 2018. We deeply appreciate the support and feedback from the newsletter naming competition. They truly reflected the visionary character of our team. The Trial Blazer emerged as the staff favorite and winner. We do believe this title is befitting as you all continue to pave the way for new, exciting, and innovative trials designed to improve cancer treatments and diagnosis for all patients. As always, we encourage any comments and suggestions on the newsletter. For this newsletter, we are looking for feedback from you.

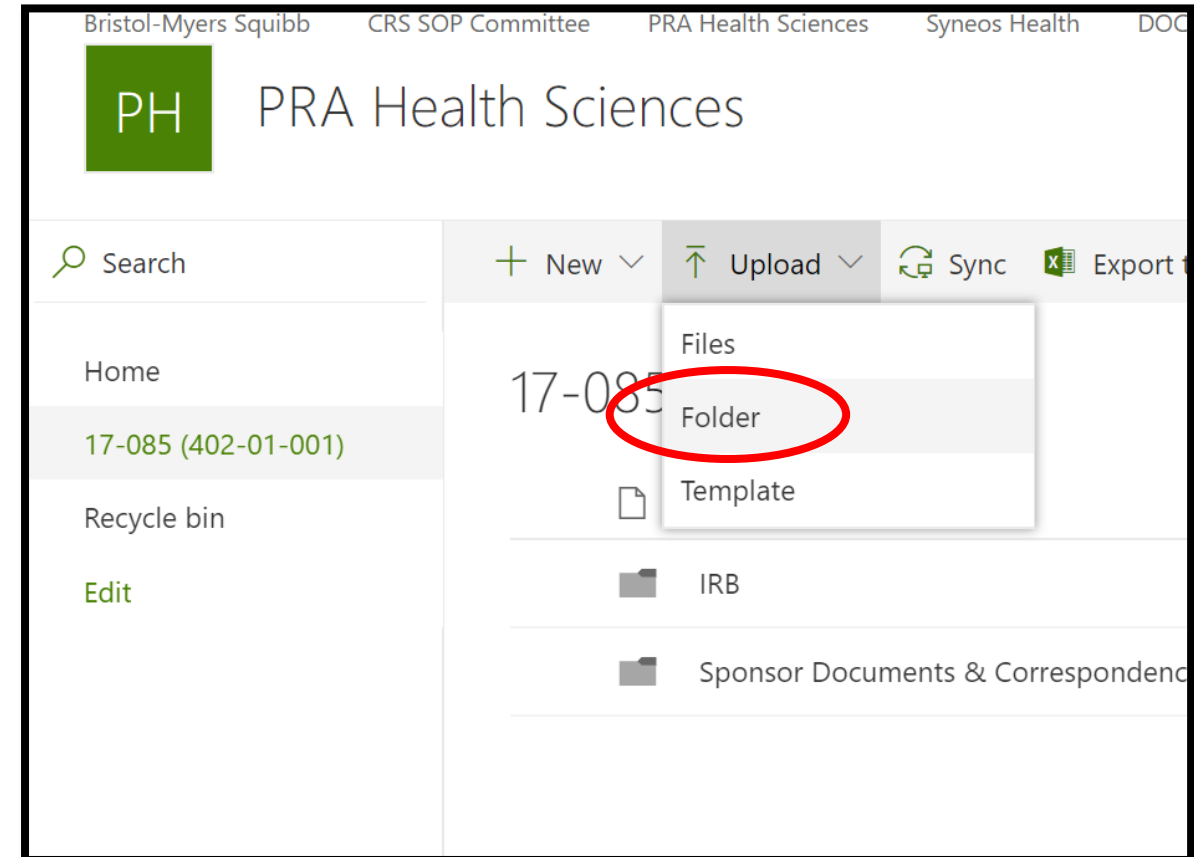
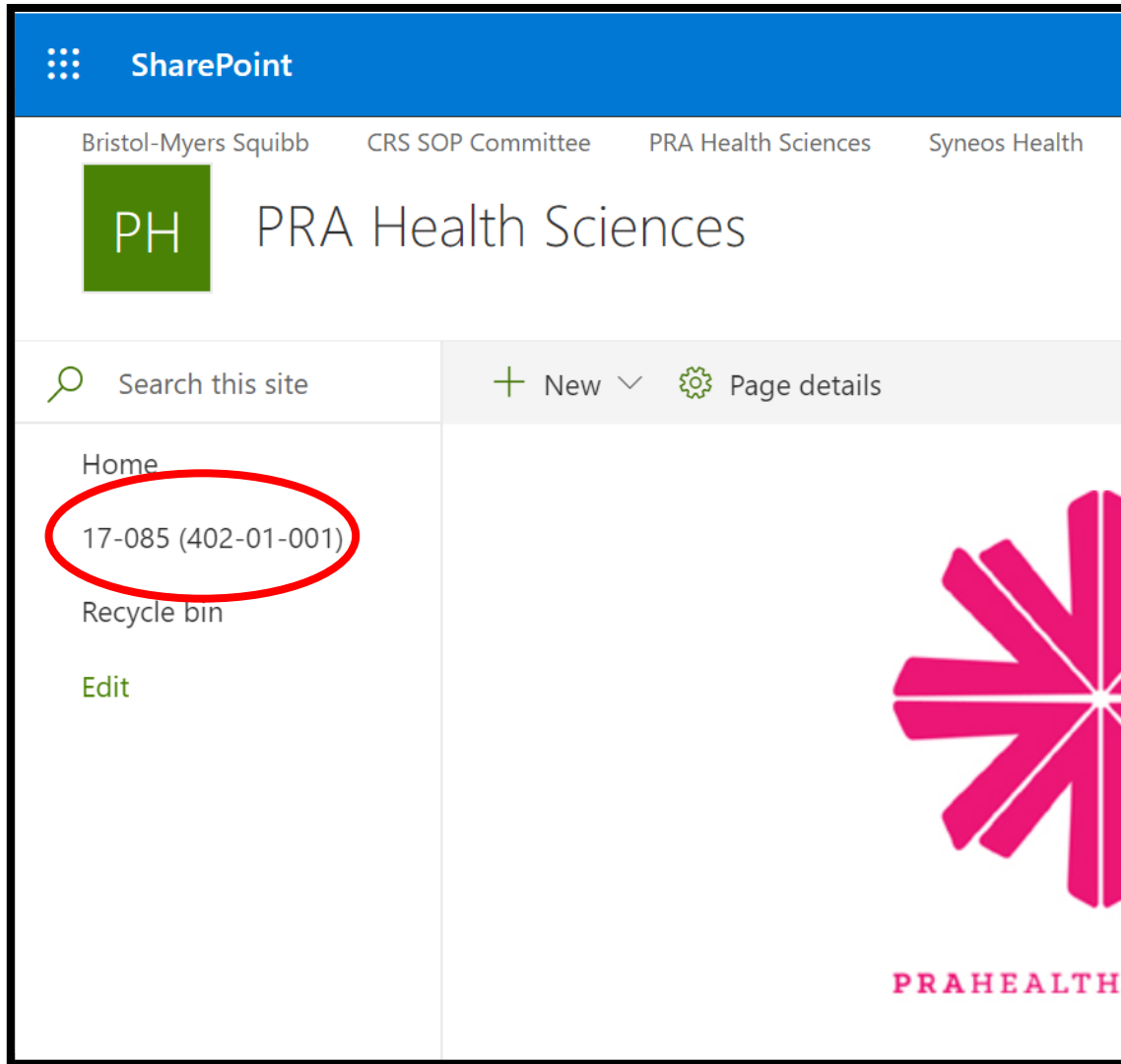
Thank you for your hard work,  
**Antoinette (Toni) Wozniak, MD, FACP, FASCO**  
Associate Director of Clinical Research  
**Bhanu P. Pappu, PhD, MHA**  
Vice President of Clinical Clinical Operations and Strategy

Feedback

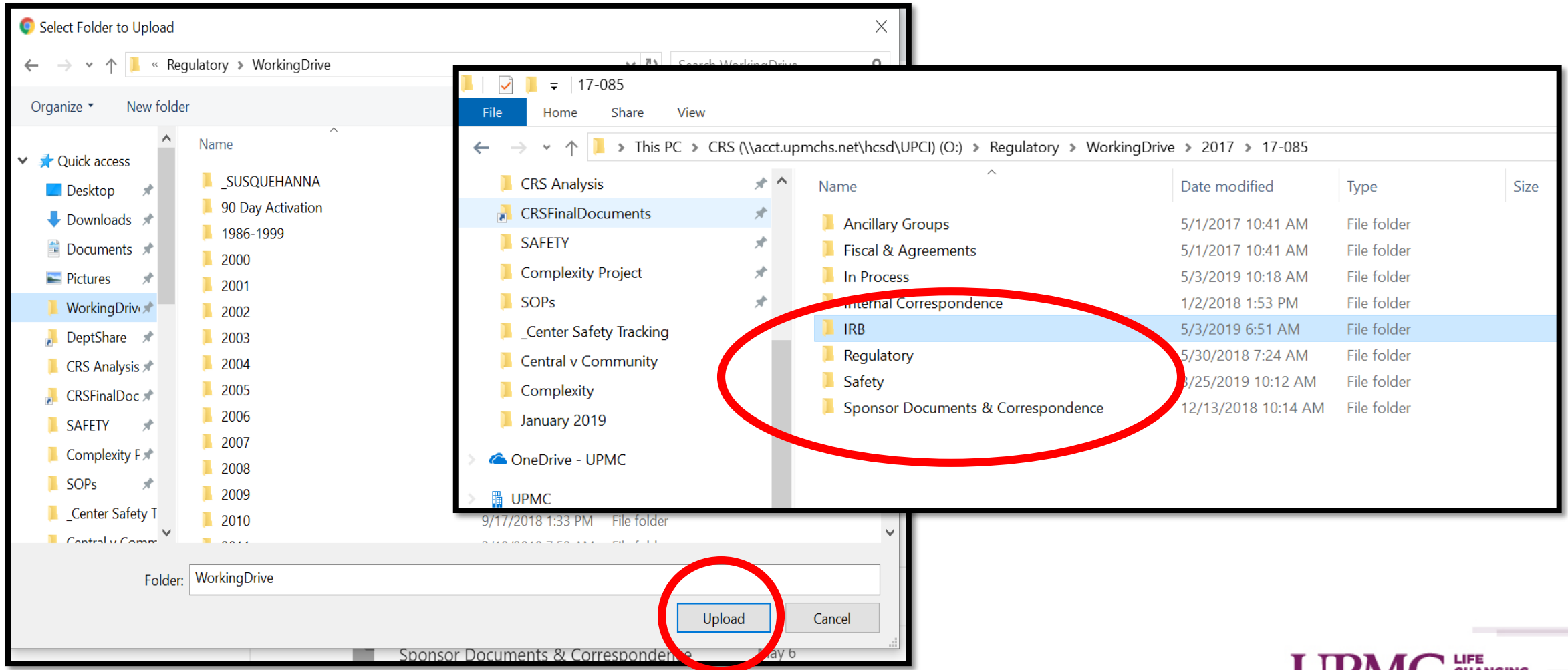
# SharePoint Setup



# SharePoint Setup



# SharePoint Setup



# SharePoint: Ready for Sharing

Bristol-Myers Squibb   CRS SOP Committee   PRA Health Sciences   Syneos Health   DOCS Global   ICON   IQVIA

**PH** PRA Health Sciences

Search

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17-085 (402-01-001)

Recycle bin

Edit

+ New   ↑ Upload   ↻ Sync   📄 Export to Excel   ⚙ Flow   ...

17-085 (402-01-001)

Name	Modified
IRB	May 6
Sponsor Documents & Correspondence	May 6



# SharePoint: Monitor Access

- Monitors receive an email invitation to access the SharePoint for a given study
  - create a password-protected account
- Multiple studies (for the same monitor) are accessed via the same sign-in
- Unlimited access to the regulatory files

# SharePoint: Updating Libraries

Bristol-Myers Squibb   CRS SOP Committee   PRA Health Sciences   Syneos Health   DOCS Global   ICON   IQVIA

**DG** DOCS Global

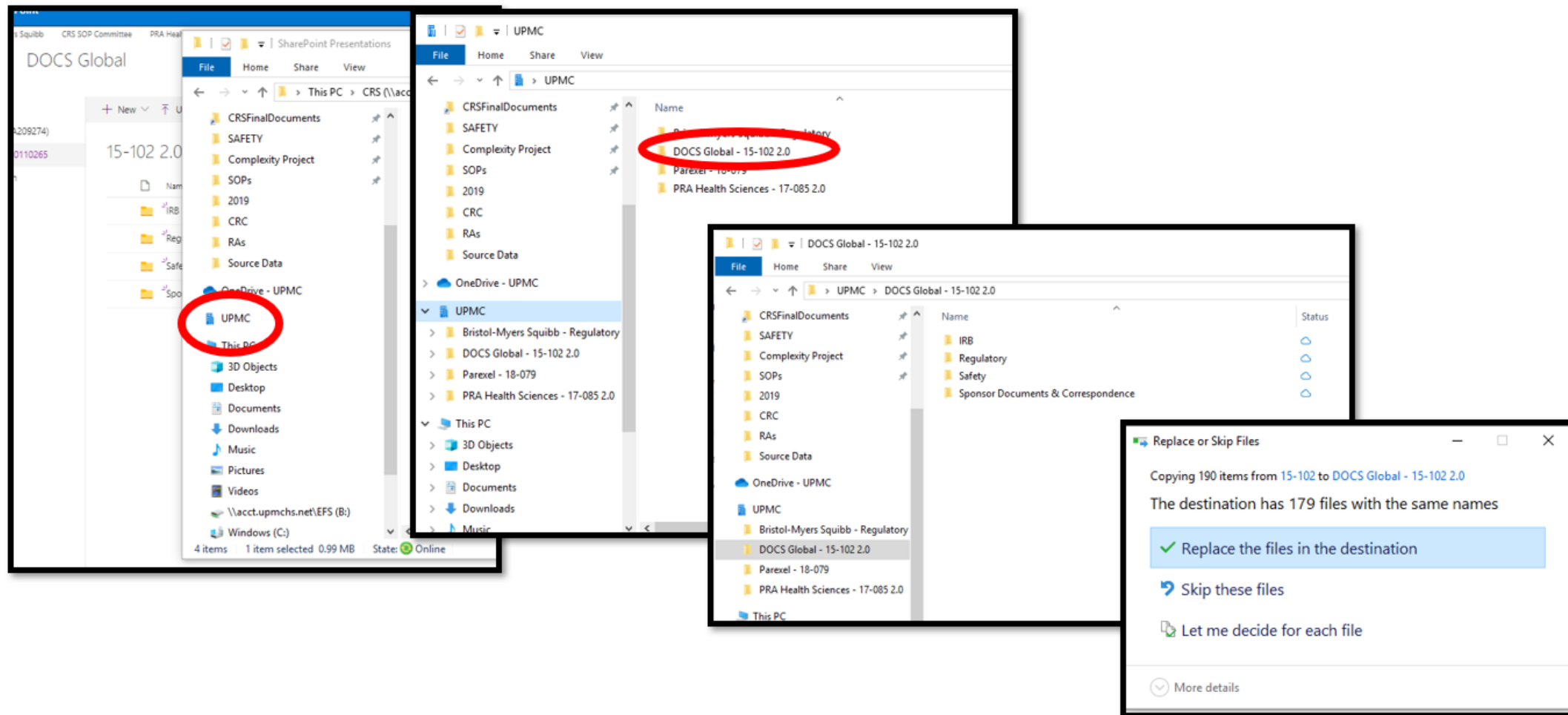
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**15-102 - 20110265**  
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Edit

+ New   ↑ Upload   **↻ Sync**   📄 Export to Excel   ⚙ Flow   ...

15-102 2.0

Name	Modified
IRB	Yesterday at 9:14 AM
Regulatory	Yesterday at 9:15 AM
Safety	Yesterday at 9:16 AM
Sponsor Documents & Correspondence	Yesterday at 9:18 AM

# SharePoint: Updating Libraries



# SharePoint Successes

- Monitors maintain access to folders at all times
  - reduction in on-site regulatory monitoring time and space
  - reduction in emailing documents to monitors
- Elimination of SOP / compatibility issues
- Reduction of “thumb drive” costs
  - used only when there are expected or prolonged difficulties with SharePoint site

# SharePoint Limitations

- Still not truly electronic
  - maintain (small) paper regulatory file
- Folders require updating for each monitoring visit
  - sync is not automatic
  - importing CVs, medical licenses, lab ranges and certifications to each study folder (or emailing to sponsor)

# Continued Limitations of Hybrid System

- Routine study file maintenance
- Staff compliance with filing system and naming convention
- Time spent on paperwork and clerical tasks
  - work from home staff: limited opportunities to obtain signatures
- Training documentation
  - volume of physicians and trials
  - obtaining email responses from study staff
  - sponsor requirements

# Summary

- Shared central drive and SharePoint greatly reduce amount of paper and time spent on filing and monitoring visit preparation
- SharePoint permits monitors unlimited access to regulatory files
- Benefits outweigh the negatives, but hybrid systems do not solve the problems of paper systems



# Considerations for e- Regulatory Binder

**Cary Passaglia, MSRC, CCRP**  
Administrative Director, Clinical Research  
Robert H. Lurie Comprehensive Cancer Center

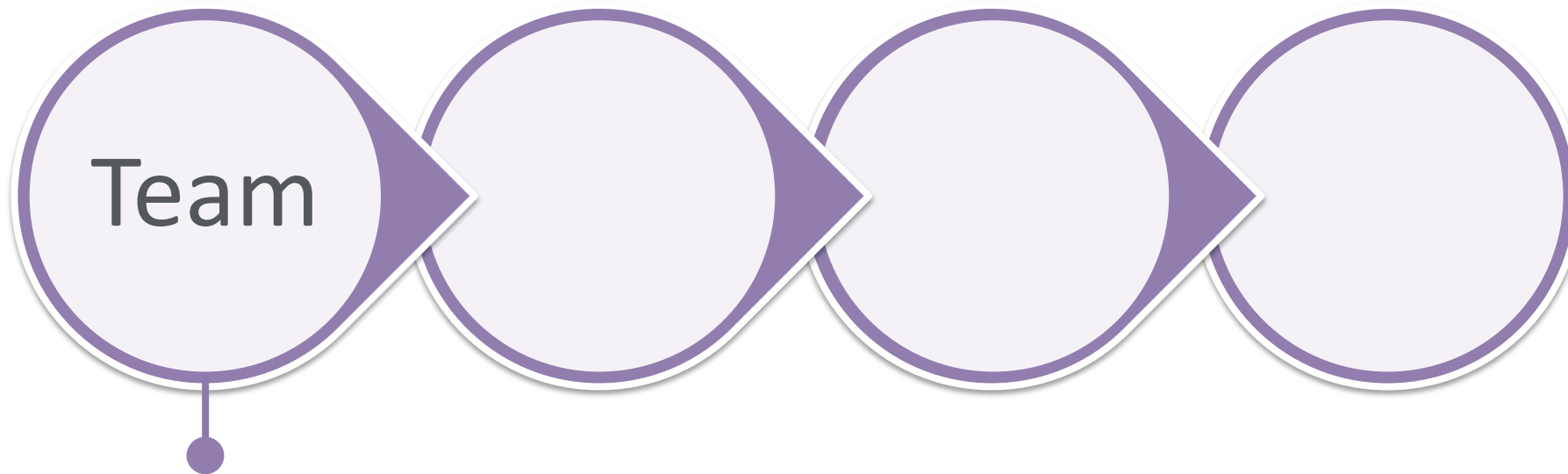




# Overview

- Building a Case
- Exploration
- Platform Implementation
- Platform Adoption

# Building a Business Case



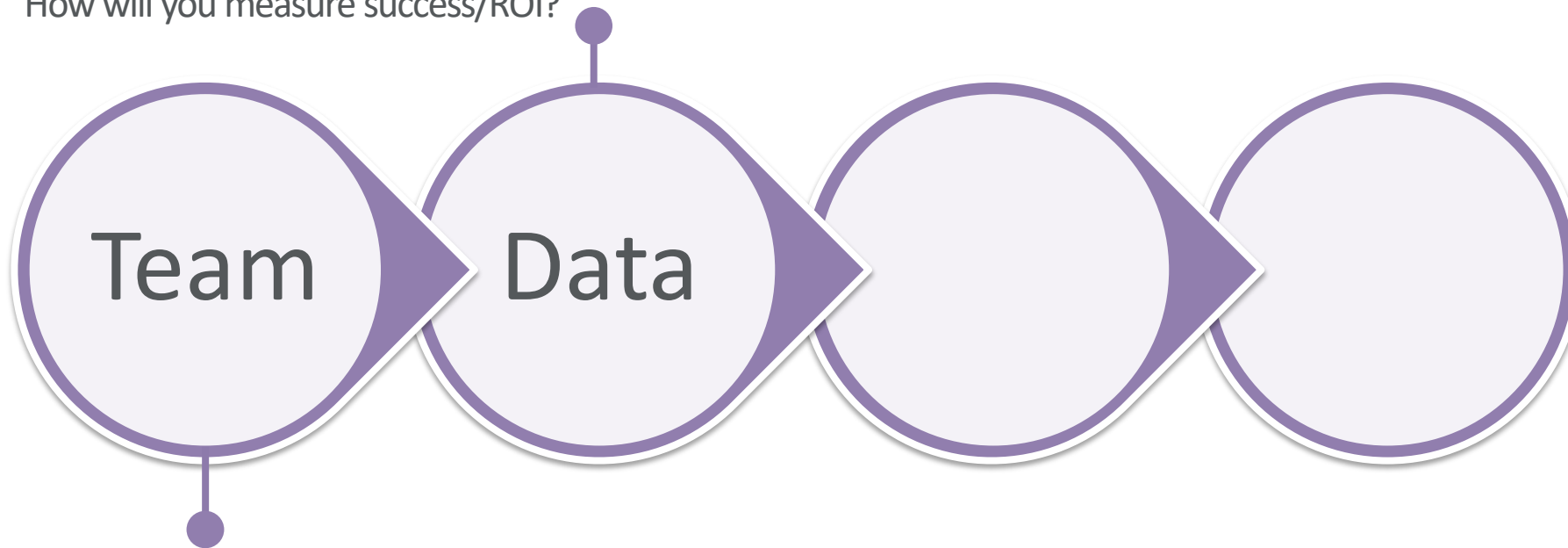
## **Assemble dedicated project team**

- Regular, recurring meetings
- Interdisciplinary

# Building a Business Case

## Quantify data

- Time spent on obtaining signatures and filing
- Potential Efficiencies Added
- How will you measure success/ROI?



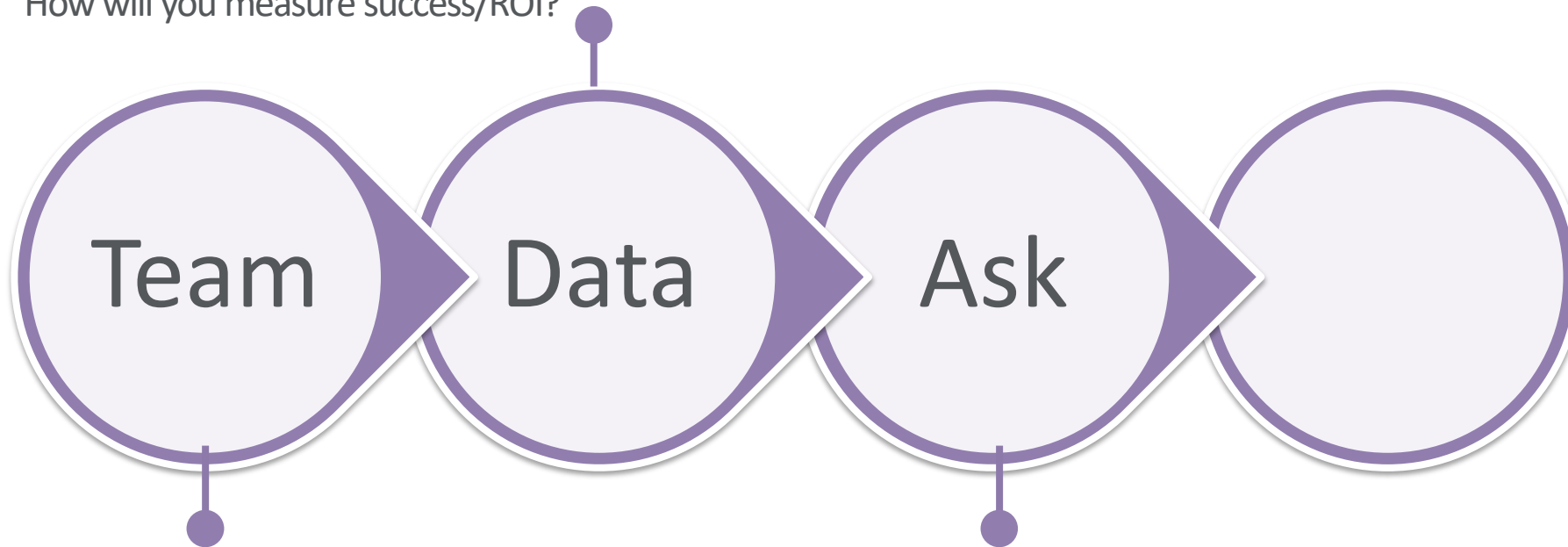
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## Assemble dedicated project team

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## Determine ultimate executive ask

- What format? (i.e. up front funding for platform, annual funding, # staff FTEs)
- How to quantify?

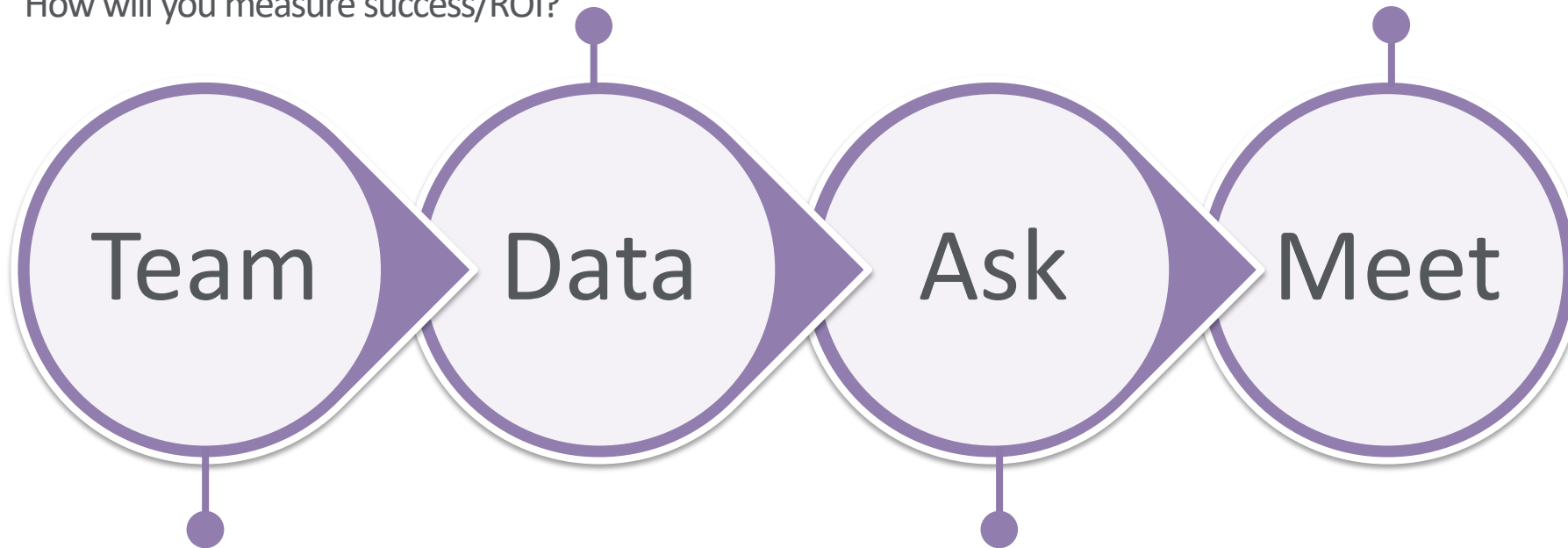
# Building a Business Case

## Quantify data

- Time spent on obtaining signatures and filing
- Potential Efficiencies Added
- How will you measure success/ROI?

## Meet with senior leaders/executives

- Meetings important for context
- Get feedback before final “pitch”



## Assemble dedicated project team

- Regular, recurring meetings
- Interdisciplinary

## Determine ultimate executive ask

- What format? (i.e. up front funding for platform, annual funding, # staff FTEs)
- How to quantify?

# Building a Business Case

Focus on efficiency, security, and mitigating risk

PAST



Paper

PRESENT



Shared Drive

FUTURE

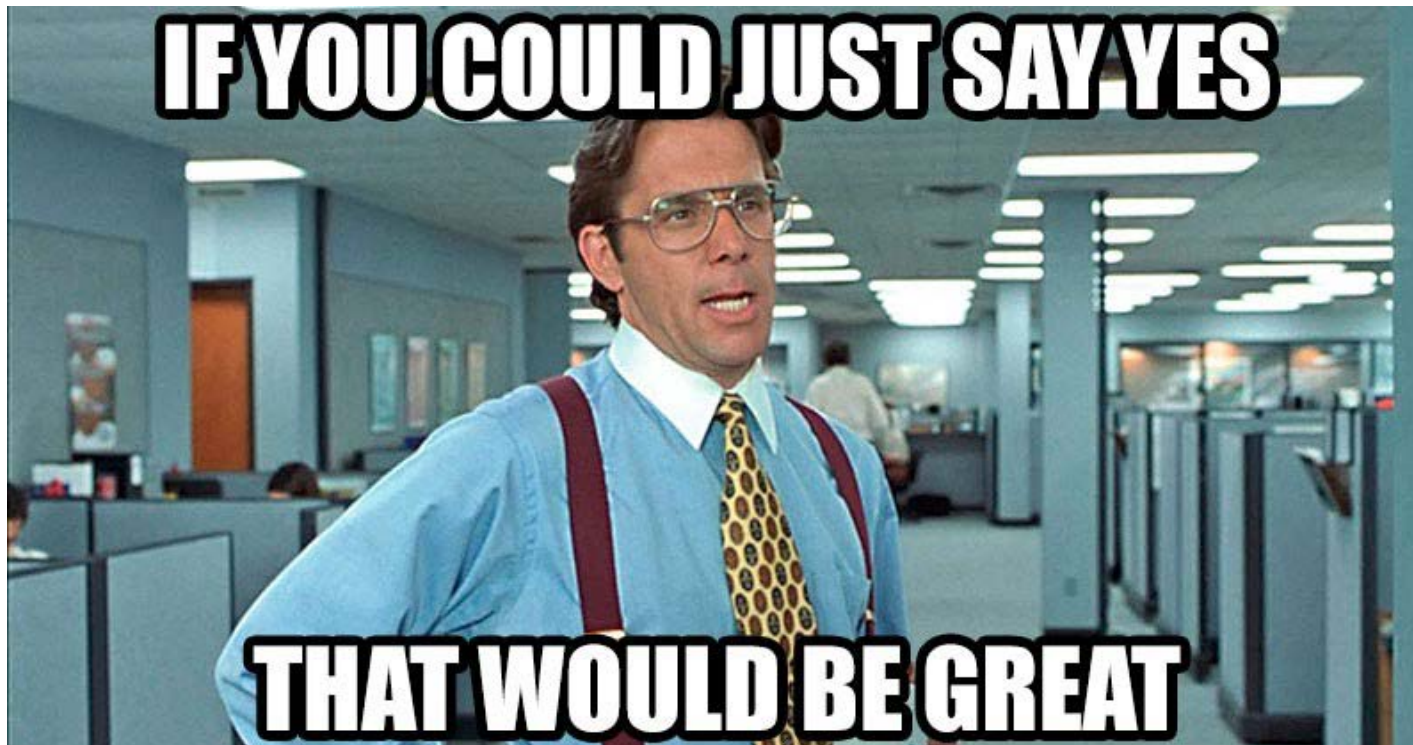


Vendor Platform:  
Cloud-based system

# Building A Business Case/Funding Discussion

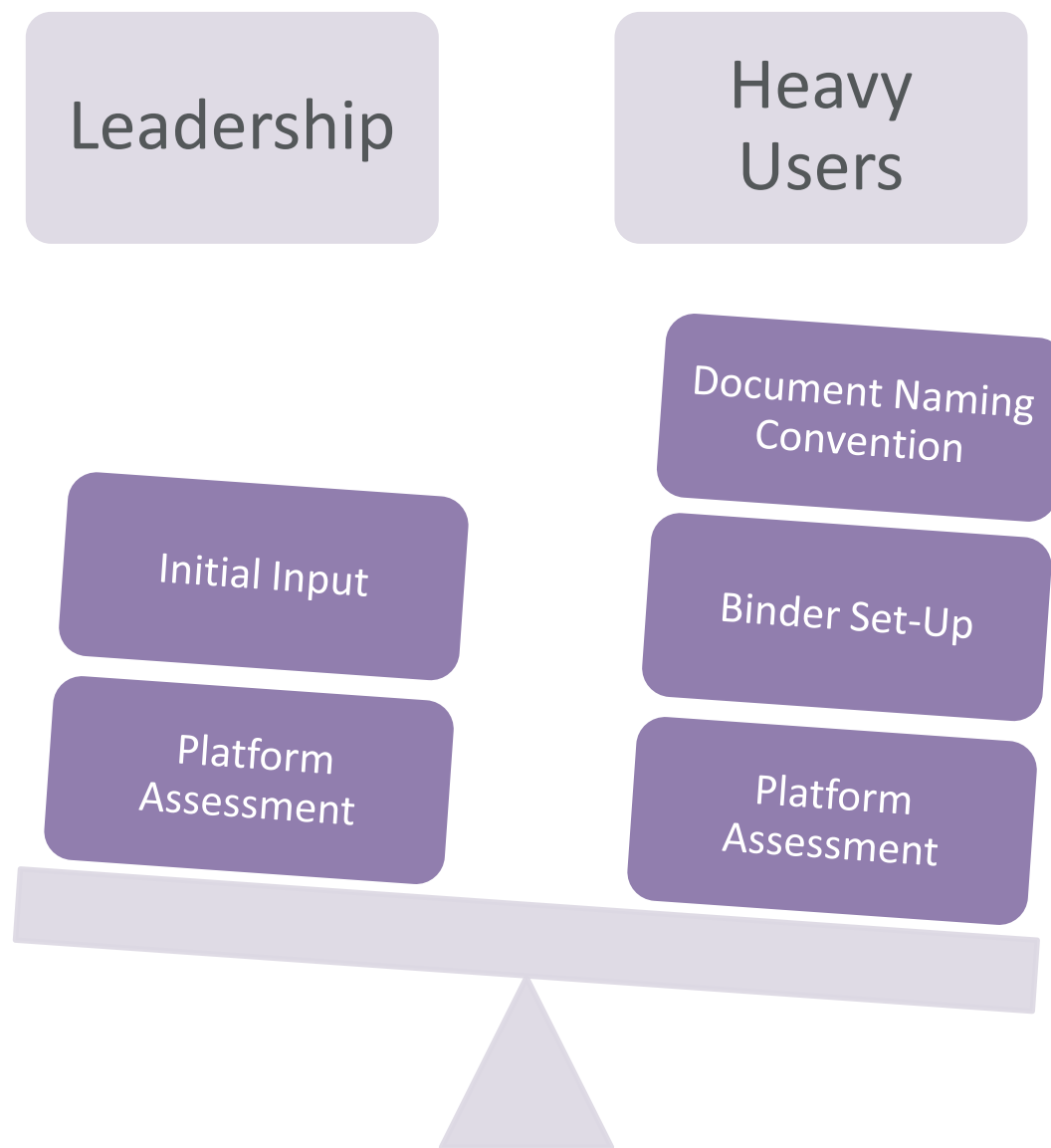
	Current State	Future State	Required Decisions
<b>Format</b>	Paper Binders	e-Regulatory	Shared Drive vs. Cloud Based Platform
<b>Investment</b>	Current, minimal funds	Portion of required funds	Full requested funds
<b>Impact</b>	Will need to develop: <ul style="list-style-type: none"> <li>• More efficient way to obtain wet ink signatures</li> <li>• Storage solution for open trials</li> <li>• Scanning and storage solutions for closed trials</li> </ul>	Will need to develop: <ul style="list-style-type: none"> <li>• Binder Set-Up</li> <li>• Document Naming Conventions</li> <li>• Version Control</li> <li>• Access</li> </ul>	Will need : <ul style="list-style-type: none"> <li>• Staff support of shared drive or cloud based system implementation</li> <li>• Support for cost of cloud based platform</li> </ul>
<b>Risks</b>	<ul style="list-style-type: none"> <li>• Loss of essential Reg docs</li> <li>• Incomplete Trial Master File/Audit findings</li> <li>• Inefficient study maintenance</li> </ul>	<ul style="list-style-type: none"> <li>• Version Control with Shared Drive</li> <li>• Part-11 Compliance</li> <li>• Recurrent discussion as efficiency decreases and risk increases without eReg Platform</li> </ul>	<ul style="list-style-type: none"> <li>• Not full buy-in/adoption therefore efficiency not maximized</li> <li>• System not end user friendly</li> </ul>

## Building a Business Case

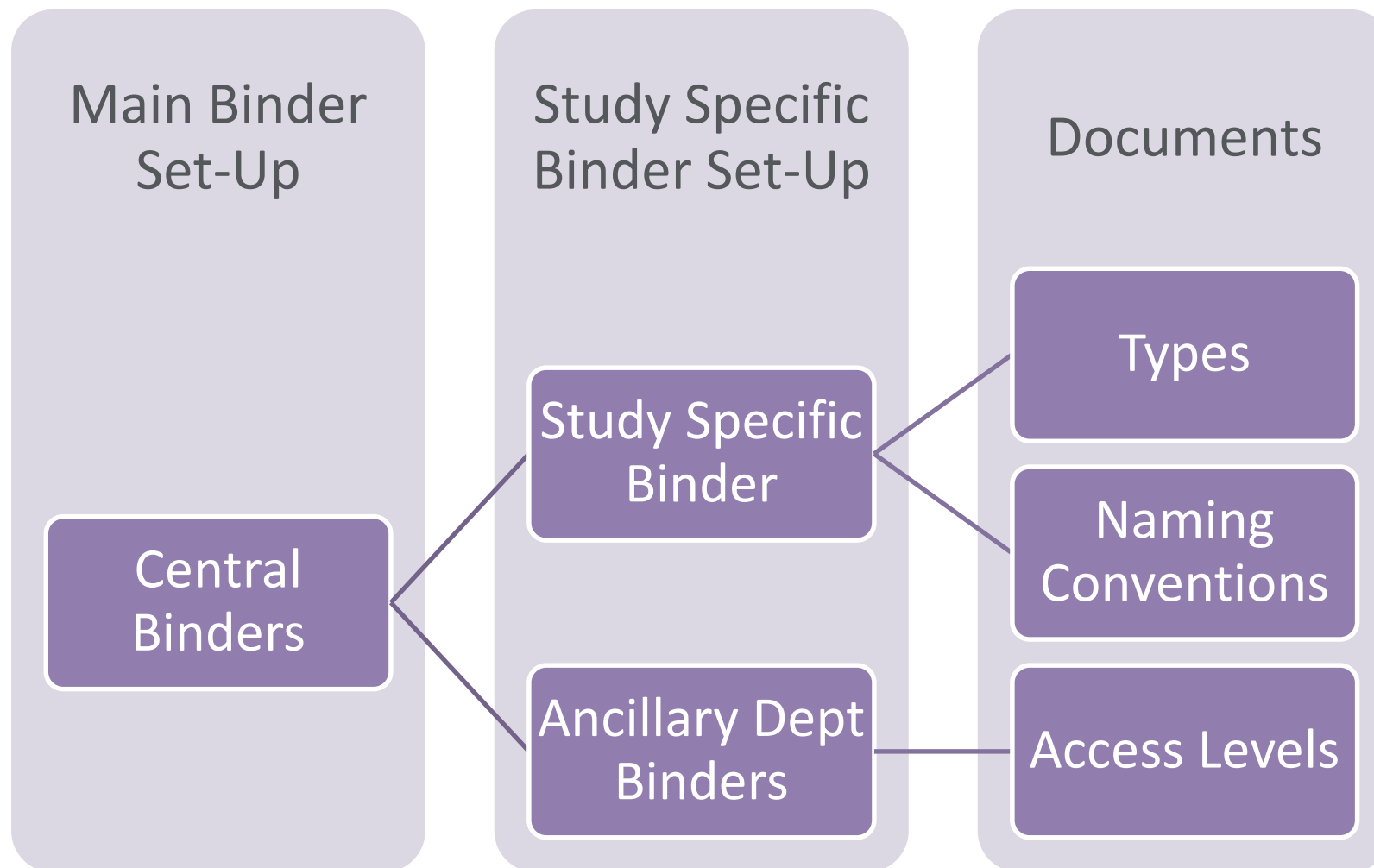




# Initial Exploration Phase



# Platform Chosen-Now What?



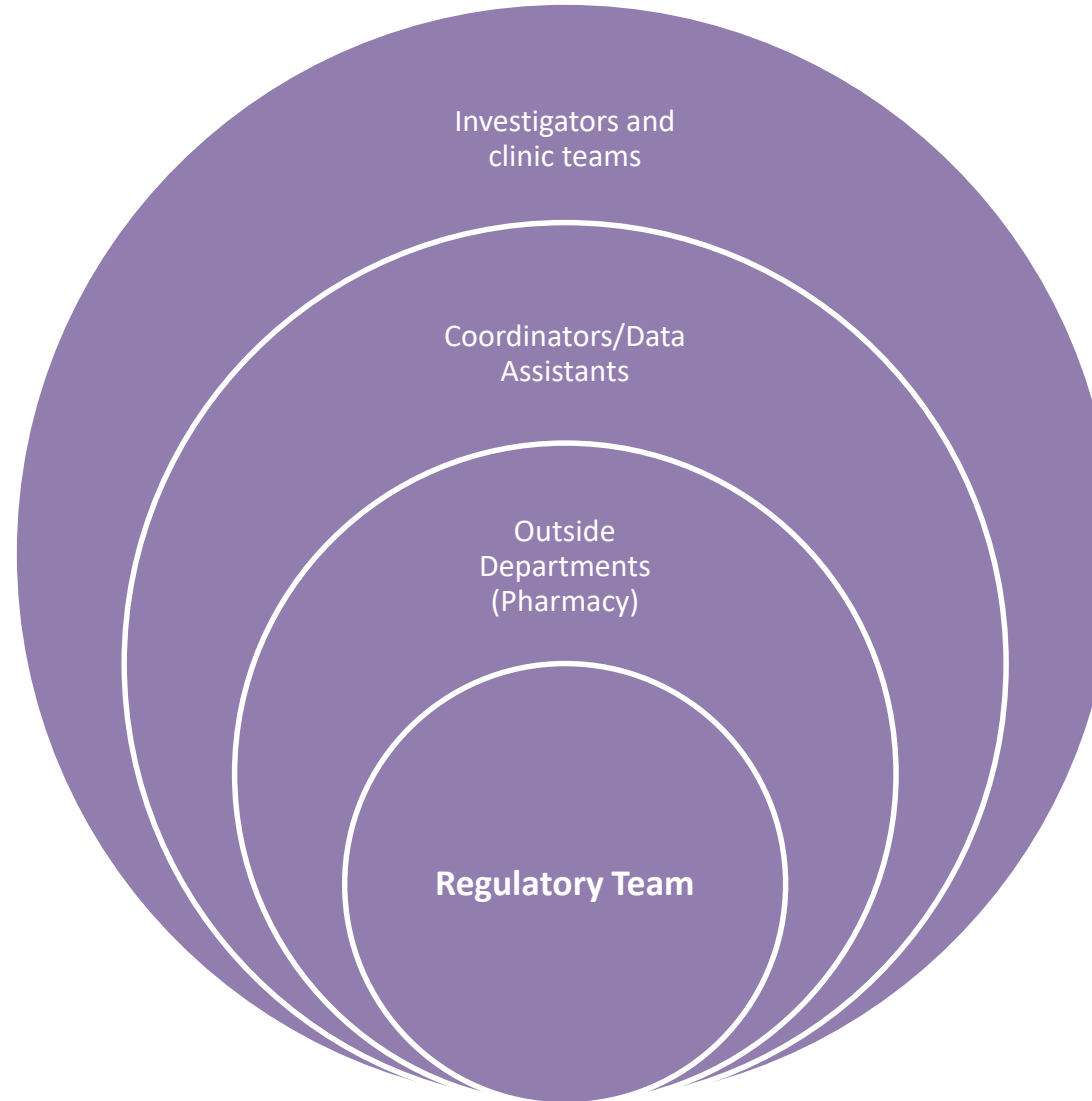
## 2 Most Important Words

# VERSION CONTROL



# Successful Implementation: Considerations

## Team Characteristics and Workflow



Big teams-light users  
vs.  
Small teams-heavy users

# Successful Implementation Considerations

## Roll Out Phases

**Early Phase:** Hands on training with heavy users

**Late Phase:** Basic Intro to System/Demonstrations with all teams

**Ongoing:** 1:1 with Lighter Users

# Adoption Considerations

- ❖ Once Go-Live date established, stick to it.
- ❖ Do not use old platform/formats for new studies past Go-Live
- ❖ Track Metrics of Adoption:
  - ❖ How many documents uploaded by month
  - ❖ How many/what type of users logged in
  - ❖ Number of e-Signatures per month

# Successful Adoption

## Lessons Learned

- ❖ Create team-based user groups before roll-out.
- ❖ To achieve buy-in, take the time to understand current workflows of different teams and consider how to demonstrate benefit to them.
- ❖ Consider incentivizing the rollout process with prizes for teams with largest compliance.
- ❖ Plan ahead how and when to measure and track adoption using appropriate metrics – for instance at roll-out, 6, 12 and 24 months.

# Summary

- Collect necessary data to present case to leadership for eReg platform
- Consider current workflow and determine who heavy end users will be
- Get input from all relevant teams
- Document decisions as you make them
- Version Control is Key
- Successful Adoption involves a roll-out plan with multiple training formats



# Questions?

# Thank You

We will now take questions for our presenters. Please use the question box on the lower right to submit a question.  
Questions will be answered as time permits.



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Please send further questions to Kate Shaw at  
[kathryn@aaci-cancer.org](mailto:kathryn@aaci-cancer.org)